



RESUME CONSTRUCTION & STRATEGY



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Why Resume-Writing is Frustrating

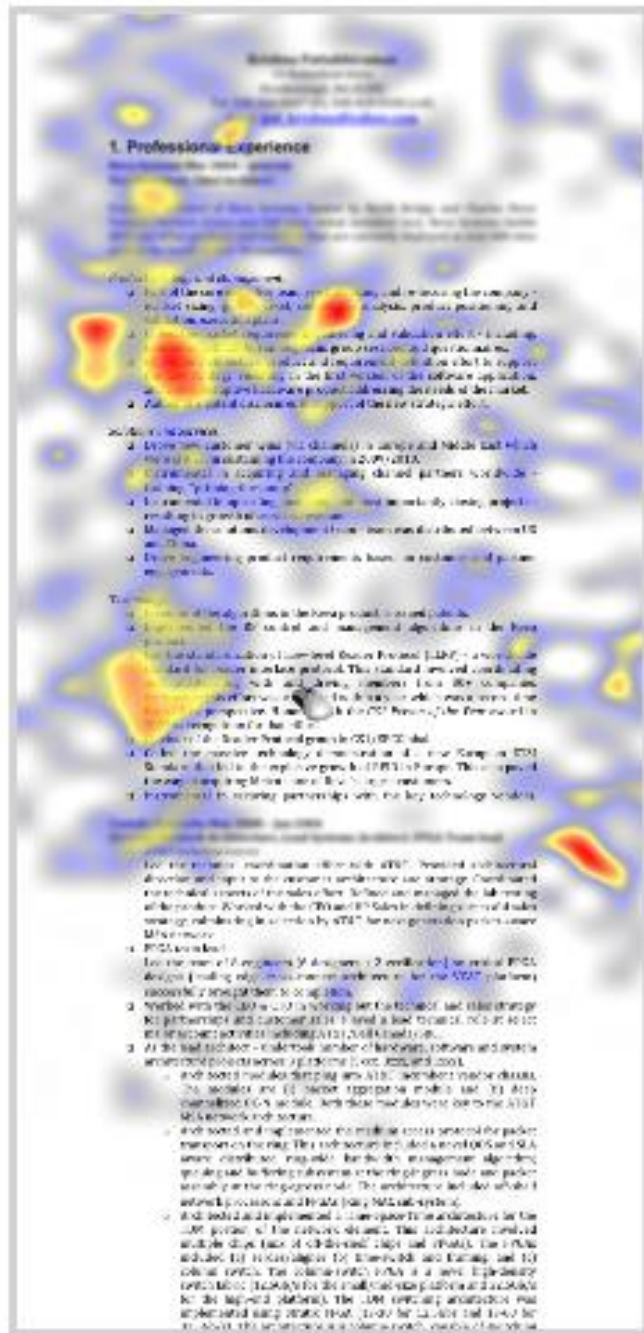
There are a number of reasons why resume-writing is a stressful and intimidating process for many professionals...

- Everyone's an expert; you'll hear tons of contradictory advice
- It's hard to toot your own horn and be objective about yourself
- It can be hard to recall the details of your past jobs and accomplishments
- Many resume firms will try to scare you in order to make a sale
- Hard to determine whether a lack of job hunting results is due to one's resume—or other factors such as how/where you're hunting for leads



The Dirty Little Secret

Multiple studies (and my own experience) suggest that the bulk of a resume's success of failure is based on the "facts" of a person's job titles, education, and industry background – and how closely they relate to the job opening at hand – and not the cosmetic issues and minor resume tweaks most people agonize/stress about!



A study conducted by The Ladders used “gaze tracking” technology to evaluate how recruiters screen resumes. They discovered recruiters spend only 6 seconds, on average, scanning a resume -- and that 80% of their review time centers on studying the following data points:

- ✓ Name
- ✓ Current Title/Company
- ✓ Prior Title/Company
- ✓ Employment Dates
- ✓ Education

Is this consistent with your own experience, if you've hired people? What factors do you tend to focus on most in deciding which resumes make the cut – or not?



The 5 Resume Fundamentals

Since again, there is no “perfect” resume approach and you’ll never please everybody, I’d encourage you to focus on following these five tried-and-true resume fundamentals. These are the guidelines that enjoy the most consensus among recruiters and hiring managers...

Rule #1: Attractive, Well-Organized Layout

While there are a million different ways one could format a resume, successfully, here are some general layout rules to follow

- Keep things to 1-2 pages in length, outside of academia
- Stick with standard fonts like Times, Arial, Cambria, Calibri
- Ensure font size of at least 10pt or more; 11-12pt is ideal
- Use margins of at least .4" top/bottom, .7" left/right
- Err on the side of using bullets, instead of block paragraphs
- Separate the content with headers to make it easier to read
- Avoid "flashy" formats and graphics unless you're a designer
- No photos on U.S. resumes (unlike international CVs)
- Search Google for free or low-cost resume templates
- Consider creating a text-only resume for "scanning" systems

Need a Text-Only Version?

- To streamline the process of submitting your resume to online sites, and avoid formatting glitches, copy/paste all of your resume text into the “Windows Notepad” application (or Apple TextEdit) – then manually move the text around, make it look as good as possible, and save the file in .txt (text-only) format. If you use this version with online systems, it will scan better than fancy, formatted Word/PDF files.

Rule #2: 100% Error-Free

Nothing gets you booted out of consideration faster than a typo on your resume, but sadly, the majority of resumes still contain them

- **Don't trust your spell-checker; they're not foolproof**
- **Have at least 3 people proofread your document**
- **Is your contact info correct? Need to add your LinkedIn URL?**
- **Have you punctuated all of your bullets the same way?**
- **Is your text consistently justified left, full, or center?**
- **Are your bullets/sections indented the same amount?**
- **Are the hyphens in your dates consistent in size/spacing?**
- **Have you avoided first-person pronouns (I, We, Our)?**
- **Are your verb tenses (past/present) appropriate?**
- **Have you spelled out any unusual or unfamiliar acronyms?**

Rule #3: Clear Positioning/Focus

Your resume is an advertisement, of sorts; it needs to immediately communicate the “product” you’re offering to potential employers

- **Avoid “objective” statements — they’re outdated and tend to be full of clichés that turn employers off**
- **Instead, use a “headline” and/or “tagline” at the top that clearly indicates your desired title(s) and job level, as well as your industry expertise, if relevant:**
 - e.g. **Business Analyst / Business Intelligence Specialist**
 - e.g. **Senior Project Manager – Energy Industry**
 - e.g. **Training Manager – Construction & Manufacturing**
- **If space allows, include a short summary outlining your background, key strengths, and/or unique differentiators; what sets you apart and what specific types of problems do you specialize in resolving for companies?**

Rule #4: All the Right Keywords

Make sure your resume contains a ton of relevant language, buzzwords, and terminology to help it survive the scanning/screening process

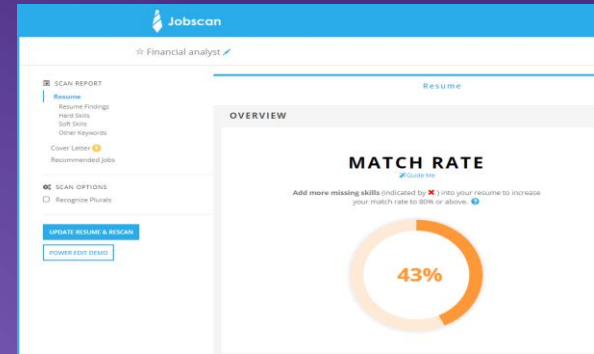
- **Include a list of 10-15 keywords/competencies at the top of your resume and then customize these terms, as necessary, to match the language used in the job ads you're targeting**
- **Don't make assumptions or overlook obvious terms; scanners and HR screeners don't always read between the lines**
- **Avoid really basic strengths or clichés like results-oriented, dynamic, team player, excellent interpersonal skills, etc.**
- **Recognize that the language you use on your resume can be a key factor that contributes to age discrimination**
- **Spell out any uncommon acronyms or internal corporate jargon that your readers are not likely to understand**

Sources of Keywords

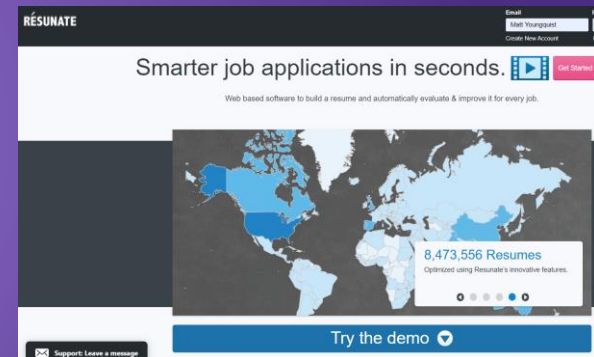
How do you make sure your resume isn't missing any important terms related to your field?

- 1) Study relevant job ads and see what language is used most often
- 2) Browse resume samples at www.indeed.com/resumes for ideas
- 3) Review LinkedIn profiles of peers to see what terminology they use
- 4) Browse industry literature, blogs, and websites for inspiration
- 5) Use online resume tools like the three shown to the right to analyze your resume language for gaps...

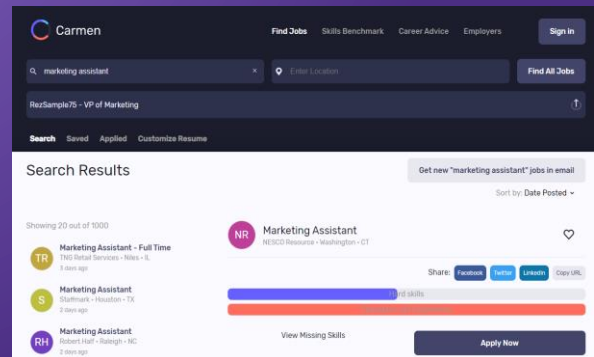
www.jobscan.co



www.resunate.com



www.carmen.co



Rule #5: Detailed Accomplishments

Lastly, your resume should be a “highlight reel” that shows your impact and demonstrates your contributions at each place you’ve worked

- Don’t just show the employer you *did* a job; demonstrate to them that you did a good job or a great job
- Include numbers whenever possible – dollars, time savings, percentages, quotas, quality rates, size of teams, etc.
- In lieu of numbers, other specific details (e.g. names of key accounts, software utilized, timelines) can add credibility
- While rare, some folks include snippets from LinkedIn testimonials or letters of recommendation they’ve received
- Recognize that accomplishments are what will separate you from other candidates with highly similar qualifications

Alas, Everything Else is a Judgment Call!

Beyond these five fundamentals, almost all other resume decisions will depend on your unique situation, strategy, and personal preferences

- Explain gaps in your career?
- Mention why you left each job?
- Trim out your early job history?
- Share your outside interests?
- Include volunteer work?
- Describe each past employer?
- Add months to your work dates?
- Include unfinished degrees?
- Use creative, edgy copywriting?
- Try a “functional” resume style?



New and Emerging Trends

While resume methodology hasn't actually changed all that much in recent years, a few small trends worth mentioning include....

- Most people now leave out their address and simply list city/state
- You don't need to include or mention references anymore
- There is a trend toward the usage of one-page resumes, but it's optional
- It's critical to list specific software and technologies you've used
- Some people now include links to the websites of their employers – or to online samples of their work



FINAL QUESTIONS?